# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

## FORM 8-K

## CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported)	July 30, 2008	
INTERN	NATIONAL FLAVORS & FRAGRANCES IN	C.
(Exact	Name of Registrant as Specified in Charter	7)
New York	1-4858	13-1432060
(State or Other Jurisdiction of Incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)
521 West 57th Street, New York, New York		10019
(Address of Principal Executive Offices)		(Zip Code)
Registrant's telephone number, including area code	(212) 765-5500	
Check the appropriate box below if the Form 8-K filin following provisions ( <i>see</i> General Instruction A.2. below):		ng obligation of the registrant under any of the
☐ Written communications pursuant to Rule 425 unde	er the Securities Act (17 CFR 230.425)	
Soliciting material pursuant to Rule 14a-12 under the	he Exchange Act (17 CFR 240.14a-12)	
$\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ $	ule 14d-2(b) under the Exchange Act (17 CFR	240.14d-2(b))
Pre-commencement communications pursuant to R	ule 13e-4(c) under the Exchange Act (17 CFR	240.13e-4(c))

#### Item 2.02. Results of Operations and Financial Condition

Attached and being furnished hereby as Exhibit 99.1 is a copy of a press release of International Flavors & Fragrances Inc. ("IFF" or the "Company") dated July 31, 2008 reporting IFF's financial results for the quarter ended June 30, 2008.

Non-GAAP financial measures: To supplement the Company's financial results presented in accordance with U.S. Generally Accepted Accounting Principles ("GAAP"), the Company uses, and has also included in the attached press release or as part of its web cast, certain non-GAAP financial measures. These non-GAAP financial measures should not be considered in isolation, or as a substitute for, or superior to, financial measures calculated in accordance with GAAP. These non-GAAP financial measures as disclosed by the Company may also be calculated differently from similar measures disclosed by other companies. To ease the use and understanding of our supplemental non-GAAP financial measures, the Company includes the most directly comparable GAAP financial measure.

The Company discloses, and management internally monitors, the sales performance of international operations on a basis that eliminates the positive or negative effects that result from translating foreign currency sales into U.S. dollars. Management uses this constant dollar measure because it believes that it enhances the assessment of the sales performance of its international operations and the comparability between reporting periods.

The Company uses a non-GAAP financial operating measure which excludes employee separation and restructuring charges in 2008, the gain on the sale of land in 2007 and the benefit of favorable tax rulings relating to prior periods, for each of the 2008 and 2007 periods. Management uses, and will use, this non-GAAP financial measure in evaluating actual performance for the reporting period in relation to historical performance, both for the Company alone and against other companies, as well as in assessing management's own performance. The Company also discloses non-GAAP effective tax rates, which exclude the effect of the benefits of tax rulings relating to prior years for each of the 2008 and 2007 periods. Management uses the non-GAAP effective tax rate as additional information in seeking to assess and compare our tax rates without the benefit of particular tax rulings related to prior periods.

Management believes that given the special nature of these items, including information without the impact of these items provides added information and an added financial metric, for both management and investors, to evaluate and understand the Company's operational performance and effective tax rate, as applicable, which assists management and may assist investors in evaluating the Company's period to period financial results. A material limitation of these financial measures is that such measures do not reflect actual GAAP amounts; employee separation and restructuring charges include actual cash outlays, the gain on the disposition of land includes actual cash inflows, and tax benefits reflect actual accounting and cash benefits realized. Management compensates for such limitations by clarifying that these measures are only one operating metric used for analysis and planning purposes and by providing the corresponding GAAP financial measure on its website at <a href="https://www.IFF.com">www.IFF.com</a> in the "Investor Relations" section.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

INTERNATIONAL FLAVORS & FRAGRANCES INC.

Dated: July 30, 2008 /s/ Douglas J. Wetmore

Name: Douglas J. Wetmore Title: Senior Vice President and Chief Financial Officer

#### **IFF Reports Second Quarter 2008 Results**

Sales Up 11%; 4% in Local Currency

Flavors Sales Up 15%; 8% in Local Currency

Fragrances Sales Up 8%; 1% in Local Currency

## Double-Digit Increase in Adjusted EPS

NEW YORK--(BUSINESS WIRE)--International Flavors & Fragrances Inc. (NYSE: IFF), a leading global creator of flavors and fragrances for consumer products, today announced results for the second quarter 2008. On a GAAP basis, earnings per share (EPS) were \$0.83 in the 2008 second quarter, versus \$0.87 in the prior year quarter. Second quarter 2008 adjusted earnings per share after special items were \$0.81, a 13 percent increase versus the \$0.72 earned in the prior year quarter on a comparable basis.

The 2008 second quarter results included employee separation costs of \$3.4 million or \$0.03 per share, and a \$3.9 million or \$0.05 per share benefit from favorable tax rulings with respect to prior periods. The 2007 second quarter results included a pre-tax gain on a land sale of \$5.3 million or \$0.04 per share, as well as a \$10 million or \$0.11 per share benefit from favorable tax rulings with respect to prior periods.

Operating profit for the quarter was 16.0 percent of sales, including employee separation costs, compared to 17.9 percent in the prior year period.

"The four percent local currency sales growth during the second quarter keeps us on track to deliver on our long-term revenue and EPS goals," said Robert M. Amen, IFF's Chairman and CEO. "While North America continues to be a challenge, total Company revenue benefited from growth in the Greater Asia and Latin America regions where sales grew 20 percent or more. Our non-U.S. sales in the second quarter amounted to 75 percent of total revenue, with more than one-third coming from the world's emerging markets."

Mr. Amen continued, "Our teams remain focused on creating innovative and consumer-preferred flavors and fragrances that help our customers grow their brands, especially in the emerging markets where demand for consumer goods is outpacing GDP growth."

Second quarter 2008 sales were \$636 million, up 11 percent from the prior year period. Reported sales benefited from the generally weaker U.S. dollar, mainly against the Euro; at comparable exchange rates, sales would have increased 4 percent over the 2007 quarter.

## **Flavors Business Unit**

The 15 percent growth in Flavors sales resulted from both market share gains and volume increases of existing business. Growth in Latin America was particularly strong with Flavors sales up 36 percent in the quarter. Greater Asia posted sales growth of 22 percent. Excluding the impact of currencies, Flavors sales were up 8 percent.

## **Fragrances Business Unit**

Fragrances sales increased 8 percent on a reported basis and 1 percent excluding the impact of currencies – a significant improvement over first quarter 2008 results. Looking at total second quarter reported revenue by geographic region, Fragrances sales grew 18 percent in Greater Asia, 15 percent in Europe and 14 percent in Latin America. These gains offset an 11 percent decline in North America.

## **Second Quarter 2008 Overview**

- **Gross profit**, as a percentage of sales, was 41.5 percent compared with 42.9 percent in the prior year quarter. This decrease was mainly the result of the decline in North America sales, which impacted absorption of manufacturing expenses, most notably in fragrance compounds. In addition, product mix and some impact of higher material costs also affected margins.
- **Research and development** spending, as a percentage of sales, was 8.8 percent versus 8.5 percent in second quarter 2007, which reflects increasing investments in customer applications.
- **Selling and administrative** expenses, as a percentage of sales, increased to 16.5 percent as compared to 15.9 percent in second quarter 2007. The 2008 expenses included \$3.4 million of employee separation costs.
- **Interest expense** totaled \$19 million as compared to \$8 million in second quarter 2007, due to higher borrowings incurred in connection with the 2007 accelerated share repurchase program, which was completed in June 2008. Average cost of debt was 6.0 percent for the quarter as compared to 4.2 percent in the 2007 second quarter.
- **Effective tax rate** for second quarter 2008 was 23.2 percent compared to 19.2 percent in the prior year quarter. Both periods benefited from favorable tax rulings with respect to prior periods; excluding the benefit of these favorable rulings, the effective tax rate for second quarter 2008 and 2007 would have been 27.6 percent and 29.4 percent, respectively.
- **Average number of diluted shares** (in millions) was 80.6 compared to 90.1 in second quarter 2007.

## **About International Flavors & Fragrances Inc.**

IFF is a leading global creator of flavors and fragrances used in a wide variety of consumer products and packaged goods. Consumers experience these unique scents and tastes in fine fragrances and beauty care, detergents and household goods, as well as beverages, confectionary and food products. The Company leverages its competitive advantages of brand understanding and consumer insight combined with its focus on R&D and innovation, to provide customers with differentiated product offerings. A member of the S&P 500 Index, IFF has sales, manufacturing and creative facilities in 31 countries worldwide. For more information, please visit our Web site at <a href="https://www.iff.com">www.iff.com</a>.

Individuals interested in receiving future updates on IFF via e-mail can register at <a href="http://ir.iff.biz">http://ir.iff.biz</a>.

#### **Audio Web Cast**

An audio Web cast, to discuss the Company's second quarter 2008 financial results and outlook, will be held Thursday, July 31 at 9:00 a.m. ET. Interested parties can access the Web cast, accompanying slide presentation, press release, Generally Accepted Accounting Principles (GAAP) reconciliation and Form 10-Q on the Company's Web site at <a href="https://www.iff.com">www.iff.com</a>, under the "Investor Relations" section. For those unable to listen to the live broadcast, a replay will be available on the Company's Web site approximately one hour after the event and will remain available on the IFF Web site until August 14, 2008.

## Cautionary Statement Under The Private Securities Litigation Reform Act of 1995

Statements in this quarterly release, which are not historical facts or information, are "forward-looking statements" within the meaning of The Private Securities Litigation Reform Act of 1995. Such forward-looking statements are based on management's current assumptions, estimates and expectations. Certain of such forward-looking information may be identified by such terms as "expect," "believe," "outlook," "guidance," "may," and similar terms or variations thereof. All information concerning future revenues, tax rates or benefits, interest savings, earnings and other future financial results or financial position, constitutes forwardlooking information. Such forward-looking statements involve significant risks, uncertainties and other factors. Actual results of the Company may differ materially from any future results expressed or implied by such forward-looking statements. Such factors include, among others, the following: general economic and business conditions in the Company's markets, including economic, inflationary and recessionary pressures, high energy and commodity prices, decline of the U.S. dollar, population health and political uncertainties; interest rates; the price, quality and availability of raw materials; the Company's ability to implement its business strategy, including the achievement of anticipated cost savings, profitability and growth targets; the impact on cash and the impact of increased borrowings related to the July 2007 share repurchase program; the impact of currency fluctuation or devaluation in the Company's principal foreign markets and the success of the Company's hedging and risk management strategies; the outcome of uncertainties related to litigation; the impact of possible pension funding obligations and increased pension expense on the Company's cash flow and results of operations; and the effect of legal and regulatory proceedings, as well as restrictions imposed on the Company, its operations or its representatives by U.S. and foreign governments. The Company intends its forwardlooking statements to speak only as of the time of such statements and does not undertake or plan to update or revise them as more information becomes available or to reflect changes in expectations, assumptions or results.

Any public statements or disclosures by IFF following this report that modify or impact any of the forward-looking statements contained in or accompanying this report will be deemed to modify or supersede such outlook or other forward-looking statements in or accompanying this report.

#### International Flavors & Fragrances Inc. Consolidated Income Statement (Amounts in thousands except per share data) (Unaudited)

Three Months Ended June 30, Six Months Ended June 30,

	 June 30,					June 30,						
	 2008		2007	% Change		2008		2007	% Change			
Net sales	\$ 636,126	\$	573,726	11	\$	1,232,731	\$	1,139,827	8			
Cost of goods sold	 372,345		327,668	14		723,474		657,050	10			
Gross margin	263,781		246,058	7		509,257		482,777	5			
Research and development	56,166		48,760	15		108,222		95,392	13			
Selling and administrative	104,662		91,198	15		194,811		182,469	7			
Amortization of intangibles	1,539		3,555	(57)		3,078		7,111	(57)			
Restructuring and other charges	(255)		-			5,967		-				
Interest expense	18,545		8,396			36,764		16,710				
Other (income) expense, net	 (4,117)		(2,819)			(1,812)		(2,986)				
Pretax income	87,241		96,968	(10)		162,227		184,081	(12)			
Taxes on income	 20,209		18,596	9		39,252		43,020	(9)			
Net income	\$ 67,032	\$	78,372	(14)	\$	122,975	\$	141,061	(13)			
Earnings per share												
Basic	\$ 0.84	\$	0.88		\$	1.54	\$	1.58				
Diluted	\$ 0.83	\$	0.87		\$	1.52	\$	1.56				
Average shares outstanding												
Basic	79,627		89,174	(11)		79,962		89,276	(10)			
Diluted	80,578		90,124	(11)		80,916		90,391	(10)			

#### International Flavors & Fragrances Inc. Condensed Consolidated Balance Sheet (Amounts in thousands) (Unaudited)

	Jı	December 31, 2007		
Cash and cash equivalents	\$	119,490	\$	151,471
Short-term investments		55		604
Receivables		521,120		450,579
Inventories		525,651		484,222
Other current assets		112,705		103,602
Total current assets		1,279,021		1,190,478
Property, plant and equipment, net		514,920		508,820
Goodwill and other intangibles, net		729,759		732,836
Other assets		295,078		294,654
Total assets	\$	2,818,778	\$	2,726,788
Bank borrowings and overdrafts	\$	147,562	\$	152,473
Other current liabilities		395,269		386,423
Total current liabilities		542,831		538,896
Long-term debt		1,068,884		1,060,168
Non-current liabilities		564,078		510,527
Shareholders' equity		642,985		617,197
Total liabilities and shareholders' equity	\$	2,818,778	\$	2,726,788

#### International Flavors & Fragrances Inc. Consolidated Statement of Cash Flows (Amounts in thousands) (Unaudited)

Six Months Ended June 30,

		2008	2007		
Cash flows from operating activities:	·			_	
Net income	\$	122,975	\$	141,061	
Adjustments to reconcile to net cash provided by operations:					
Depreciation and amortization		42,529		42,287	
Deferred income taxes		851		4,629	
Gain on disposal of assets		(684)		(6,737)	
Equity based compensation		8,898		8,248	
Changes in assets and liabilities					
Current receivables		(57,879)		(54,058)	
Inventories		(25,151)		(1,258)	
Current payables		(16,060)		(38,535)	
Changes in other assets		(23,855)		(1,831)	
Changes in other liabilities		27,226		1,836	
Net cash provided by operations		78,850		95,642	
Cash flows from investing activities:					
Additions to property, plant and equipment		(28,808)		(21,331)	
Purchase of investments		(3,983)		(4,786)	
Proceeds from investments		-		8,978	
Proceeds from disposal of assets		934		8,751	
Net cash used in investing activities		(31,857)		(8,388)	
Cash flows from financing activities:					
Cash dividends paid to shareholders		(37,143)		(37,230)	
Net change in bank borrowings and overdrafts		(12,333)		(496)	
Proceeds from issuance of stock under stock plans		2,840		36,461	
Excess tax benefits on stock options exercised		38		3,914	
Purchase of treasury stock		(29,995)		(80,711)	
Net cash used in financing activities	·	(76,593)		(78,062)	
Effect of exchange rates changes on cash and cash equivalents		(2,381)		471	
Net change in cash and cash equivalents		(31,981)		9,663	
Cash and cash equivalents at beginning of year		151,471		114,508	
Cash and cash equivalents at end of period	\$	119,490	\$	124,171	
Interest paid	\$	41,282	\$	19,553	
Income Taxes paid	\$	18,441	\$	21,866	

#### International Flavors & Fragrances Inc. Segment Profit (Amounts in thousands) (Unaudited)

			nths Ended e 30,		Six Months Ended June 30,						
		2008 2007				2008		2007			
Net Sales	'										
Flavors	\$	289,794	\$	252,541	\$	563,601	\$	495,983			
Fragrances	\$	346,332	\$	321,185	\$	669,130	\$	643,844			
Consolidated	\$	636,126	\$	573,726	\$	1,232,731	\$	1,139,827			
Operating Profit											
Flavors	\$	56,861	\$	52,580	\$	113,789	\$	97,394			
Fragrances	\$	56,339	\$	58,273	\$	103,235	\$	117,141			
Global Expenses	\$	(11,531)	\$	(8,308)	\$	(19,845)	\$	(16,730)			
Consolidated	\$	101,669	\$	102,545	\$	197,179	\$	197,805			
Interest Expense	\$	(18,545)	\$	(8,396)	\$	(36,764)	\$	(16,710)			
Other income (expense), net	\$	4,117	\$	2,819	\$	1,812	\$	2,986			
Income before taxes	\$	87,241	\$	96,968	\$	162,227	\$	184,081			

#### International Flavors & Fragrances Inc. Regulation G Reconciliation Schedule

Earnings Per Share

			2008			
	 Q1		Q2		YTD*	
EPS Reported	\$	0.69	\$	0.83	\$	1.52
Employee Separation Costs				0.03		0.03
Restructuring Charges		0.06				0.06
Insurance Recovery		(0.02)				(0.02)
Tax Adjustment (1)		(0.03)		(0.05)		(0.07)
EPS as Adjusted	\$	0.70	\$	0.81	\$	1.51
			2007			
	 Q1		Q2		YTD*	
EPS Reported	\$	0.69	\$	0.87	\$	1.56
Gain on Asset Sale				(0.04)		(0.04)
Tax Adjustment (1)				(0.11)		(0.11)
EPS as Adjusted	\$	0.69	\$	0.72	\$	1.41

(1) Favorable tax ruling benefit related to prior years

Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA)

	9/30/2007	12/31/2007	3/31/2008	6/30/2008	7	Γotal
Net Income	\$ 58.8	\$ 47.2	\$ 55.9	\$ 67.0	\$	228.9
Interest expense	8.6	16.2	18.2	18.6		61.6
Income Taxes	21.8	16.8	19.0	20.2		77.8
Depreciation	16.9	17.8	18.0	21.4		74.1
Amortization	3.6	2.2	1.5	1.6		8.9
Restructuring charges	5.9	-	6.2	(0.2)		11.9
				, ,		
EBITDA	\$ 115.6	\$ 100.2	\$ 118.8	\$ 128.6	\$	463.2
	9/30/2006	12/31/2006	3/31/2007	6/30/2007	7	Гotal
Net Income	\$ 63.7	\$ 47.9	\$ 62.7	\$ 78.4	\$	252.7
Interest expense	6.5	7.4	8.3	8.4		30.6
Income Taxes	27.1	14.4	24.4	18.6		84.5
Depreciation	18.6	19.1	17.3	17.9		72.9
Amortization	3.7	3.7	3.6	3.5		14.5
Restructuring charges	0.3	2.0	-	-		2.3
EBITDA	\$ 119.9	\$ 94.5	\$ 116.3	\$ 126.8	\$	457.5

This supplemental schedule provides adjusted non-GAAP financial information and a quantitative reconciliation of the difference between the non-GAAP financial measure and the financial measure calculated and reported in accordance with GAAP

These non-GAAP financial measures should not be considered in isolation, or as a substitute for, or superior to, financial measures calculated in accordance with GAAP. The Company believes that it is meaningful for investors to be made aware of and to be assisted in a better understanding of, on a period to period comparative basis, the relative impact of restructuring and employee separation charges, an insurance recovery related to a product contamination issue, a gain from the sale of land and the benefit of tax rulings relating to prior years. The adjusted information is intended to be more indicative of the Company's core operating results.

## **CONTACT:**

International Flavors & Fragrances Inc.

Investors:

Yvette Rudich, 212-708-7164

**Director of Corporate Communications** 

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Media:

Melissa Sachs, 212-708-7278

Manager, Corporate Communications

<sup>\*</sup> The sum of the individual quarter's net income per share does not equal the earnings per share for the year-to-date due to changes in average shares outstanding during the year.