# SECURITIES AND EXCHANGE COMMISSION 

WASHINGTON, D.C. 20549
FORM 10-Q
QUARTERLY REPORT UNDER SECTION 13 OF
THE SECURITIES EXCHANGE ACT OF 1934
For Quarterly Period Ended June 30, 2005
Commission file number 1-4858
INTERNATIONAL FLAVORS \& FRAGRANCES INC.
(Exact name of registrant as specified in its charter)
New York
(State or other jurisdiction of
incorporation or organization)
(Address of principal executive offices) (Zip Code)
Registrant's telephone number, including area code (212) $765-5500$

PART I. FINANCIAL INFORMATION
ITEM 1. FINANCIAL STATEMENTS
INTERNATIONAL FLAVORS \& FRAGRANCES INC.
CONSOLIDATED BALANCE SHEET
(DOLLARS IN THOUSANDS)
(Unaudited)

| ASSETS | 6/30/05 |  | 12/31/04 |
| :---: | :---: | :---: | :---: |
| Current Assets: |  |  |  |
| Cash and cash equivalents | \$ | 59,864 \$ | 32,596 |
| Short-term investments |  | 361 | 399 |
| Trade receivables |  | 374,952 | 353,442 |
| Allowance for doubtful accounts |  | $(16,209)$ | $(17,663)$ |
| Inventories: Raw materials |  | 193,047 | 197, 782 |
| Work in process |  | 11,822 | 12,759 |
| Finished goods |  | 227,204 | 246,663 |
| Total Inventories |  | 432, 073 | 457, 204 |
| Deferred income taxes |  | 67, 277 | 79,267 |
| Other current assets |  | 65,434 | 56,125 |
| Total Current Assets |  | 983, 752 | 961,370 |
| Property, Plant and Equipment, at cost Accumulated depreciation |  | $\begin{array}{r} 1,005,491 \\ (521,422) \end{array}$ | $\begin{array}{r} 1,031,478 \\ (530,144) \end{array}$ |
|  |  | 484, 069 | 501,334 |
| Goodwill |  | 647,566 | 647,566 |
| Intangibles Assets, net |  | 134,575 | 142,110 |
| Other Assets |  | 117,046 | 110,914 |
| Total Assets | \$ | 2,367,008 \$ | 2,363,294 |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  | 6/30/05 | 12/31/04 |
| Current Liabilities: |  |  |  |
| Bank borrowings, overdrafts and current portion of long-term debt | \$ | 523,101 \$ | 15,957 |
| Commercial paper |  | 91,891 | - |
| Accounts payable |  | 106,299 | 103,978 |
| Accrued payrolls and bonuses |  | 8,509 | 53,452 |
| Dividends payable |  | 17,389 | 16,571 |
| Income taxes |  | 26,516 | 30,339 |
| Restructuring and other charges |  | 18,855 | 38, 312 |
| Other current liabilities |  | 148,626 | 140,913 |

Long-term debt
Deferred gains
Retirement liabilities

| 139,420 | 668,969 |
| :---: | :---: |
| 69,283 | 70,428 |
| 225, 132 | 226,695 |
| 103,422 | 87,193 |
| 537, 257 | 1, 053,285 |

Commitments and Contingencies (Note 10)
Shareholder's Equity:
Common stock 12 1/2(cent) par value; authorized 500,000,000 shares; issued 115,761,840 shares
$14,470 \quad 14,470$
Capital in excess of par value
Restricted stock
75,502 79,498

|  | 14,470 | 14,470 |
| :---: | :---: | :---: |
|  | 75,502 | 79,498 |
|  | (755) | (870) |
|  | 1,702,720 | 1,627,386 |
|  | $(47,272)$ | 8,227 |
|  | $(4,325)$ | $(5,694)$ |
|  | $(110,705)$ | $(110,705)$ |
|  | 1,629,635 | 1,612,312 |
| 2004 | (741, 070 ) | $(701,825)$ |
|  | 888,565 | 910,487 |
| \$ | 2,367,008 \$ | 2,363,294 |

Retained earnings
Accumulated other comprehensive income:
Cumulative translation adjustment
Accumulated losses on derivatives qualifying as hedges (net of tax) Minimum pension liability adjustment (net of tax)

Treasury stock, at cost - 21,992,721 shares in 2005 and $21,088,993$ shares in 2004
Total Shareholder's Equity
Total Liabilities and Shareholder's Equity

See Notes to Consolidated Financial Statements

INTERNATIONAL FLAVORS \& FRAGRANCES INC.
CONSOLIDATED STATEMENT OF INCOME
(AMOUNTS IN THOUSANDS EXCEPT PER SHARE AMOUNTS) (Unaudited)

|  | 3 Months Ended 6/30 |  |
| :---: | :---: | :---: |
|  | 2005 | 2004 |
| Net Sales | \$ 515,578 | \$ 524,177 |
| Cost of goods sold | 299,065 | 295,716 |
| Research and development expenses | 44,380 | 44,342 |
| Selling and administrative expenses | 82,866 | 83,184 |
| Amortization | 3,767 | 3,709 |
| Restructuring and other charges | - | 7,716 |
| Interest expense | 6,062 | 6,114 |
| Other (income) expense, net | $(2,558)$ | 1,305 |
|  | 433,582 | 442,086 |
| Income before taxes on income | 81,996 | 82,091 |
| Taxes on income | 25,283 | 25,589 |
| Net income | 56,713 | 56,502 |
| Other comprehensive income: |  |  |
| Foreign currency translation adjustments | $(28,636)$ | $(11,493)$ |
| Accumulated gains on derivatives qualifying as hedges (net of tax) | 2,211 | 591 |
| Comprehensive income | \$ 30, 288 | \$ 45,600 |
| Net income per share - basic | \$0.60 | \$0.60 |
| Net income per share - diluted | \$0.60 | \$0.59 |
| Average number of shares outstanding - basic | 93,876 | 94,136 |
| Average number of shares outstanding - diluted | 95,255 | 95,330 |
| Dividends declared per share | \$0.185 | \$0.175 |
|  | 6 Months E | 6/30 |
|  | 2005 | 2004 |
| Net Sales | \$1, 038, 630 | \$1, 059,192 |
| Cost of goods sold | 607,462 | 602,502 |
| Research and development expenses | 89,133 | 88,990 |
| Selling and administrative expenses | 167,610 | 172,910 |
| Amortization | 7,535 | 7,408 |
| Restructuring and other charges | - | 7,716 |
| Interest expense |  | 12,571 |
| Other (income) expense, net | $(3,114)$ | 2,730 |
|  | 880,264 | 894,827 |
| Income before taxes on income | 158,366 | 164,365 |
| Taxes on income | 49,110 | 51,505 |
| Net income | 109,256 | 112,860 |
| Other comprehensive income: |  |  |
| Foreign currency translation adjustments | $(55,499)$ | $(22,917)$ |
| Accumulated gains (losses) on derivatives qualifying as hedges (net of tax) | 1,369 | $(5,825)$ |
| Comprehensive income | \$ 55, 126 | \$ 84,118 |
| Net income per share - basic | \$1.16 | \$1. 20 |
| Net income per share - diluted | \$1.14 | \$1.19 |
| Average number of shares outstanding - basic | 94,100 | 94,085 |
| Average number of shares outstanding - diluted | 95,640 | 95,228 |
| Dividends declared per share | \$0.360 | \$0.335 |

INTERNATIONAL FLAVORS \& FRAGRANCES INC
CONSOLIDATED STATEMENT OF CASH FLOWS
(DOLLARS IN THOUSANDS)
(Unaudited)

|  |  | $\begin{aligned} & 6 \text { Months Ended 6/30, } \\ & 2005 \end{aligned}$ |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 109,256 | \$ | 112,860 |
| Adjustments to reconcile to net cash provided by operations: |  |  |  |  |
| Depreciation and amortization |  | 46,429 |  | 46,082 |
| Deferred income taxes |  | 17,488 |  | 3,875 |
| Gain on disposal of assets |  | $(1,520)$ |  | $(1,506)$ |
| Changes in assets and liabilities: |  |  |  |  |
| Current receivables |  | $(50,426)$ |  | $(63,246)$ |
| Inventories |  | 1,192 |  | $(15,530)$ |
| Current payables |  | $(40,524)$ |  | 8,360 |
| Increase in other assets, net |  | $(38,253)$ |  | $(13,962)$ |
| Increase in other liabilities, net |  | 13,899 |  | 644 |
| Net cash provided by operations |  | 57,541 |  | 77,577 |
| Cash flows from investing activities: |  |  |  |  |
| Net change in short-term investments |  | 35 |  |  |
| Additions to property, plant and equipment |  | $(38,149)$ |  | $(26,712)$ |
| Proceeds from disposal of assets |  | 433 |  | 892 |
| Net cash used in investing activities |  | $(37,681)$ |  | $(25,820)$ |
| Cash flows from financing activities: |  |  |  |  |
| Cash dividends paid to shareholders |  | $(33,104)$ |  | $(30,157)$ |
| Net change in bank borrowings and overdrafts |  | 7,852 |  | $(7,275)$ |
| Net change in commercial paper outstanding |  | 91,891 |  | $(25,983)$ |
| Repayments of long-term debt |  | $(11,655)$ |  | (938) |
| Proceeds from issuance of stock under stock option and employee stock purchase plans |  | 17,764 |  | 39,471 |
| Purchase of treasury stock |  | $(60,988)$ |  | $(27,116)$ |
| Net cash provided by (used in) financing activities |  | 11,760 |  | $(51,998)$ |
| Effect of exchange rate changes on cash and cash equivalents |  | $(4,352)$ |  | (595) |
| Net change in cash and cash equivalents |  | 27,268 |  | (836) |
| Cash and cash equivalents at beginning of year |  | 32,596 |  | 12,081 |
| Cash and cash equivalents at end of period | \$ | 59,864 | \$ | 11,245 |
| Interest paid | \$ | 17,777 | \$ | 18,640 |
| Income taxes paid | \$ | 25,548 | \$ | 37,936 |
| Non-cash investing activity: |  |  |  |  |
| Asset write-down charges associated with the Company's restructuring activities | \$ | - | \$ | 5,368 |

See Notes to Consolidated Financial Statements

These interim statements and management's related discussion and analysis should be read in conjunction with the consolidated financial statements and their related notes and management's discussion and analysis of results of operations and financial condition included in the Company's 2004 Annual Report on Form 10-K. These interim statements are unaudited. In the opinion of the Company's management, all adjustments necessary for a fair presentation of the results for the interim periods have been made.

Note 1. New Accounting Pronouncements:
Statement of Financial Accounting Standards No. 123(R), Share-Based Payment ("FAS 123 (R)"), was issued in December 2004. The standard is effective for the first annual reporting period beginning after June 15, 2005. FAS 123 (R) supersedes Accounting Principles Board ("APB") Opinion No. 25, Accounting for Stock Issued to Employees. The Statement establishes standards for the accounting for transactions in which an entity exchanges its equity instruments for goods or services and requires companies to record stock option expense in its financial statements based on a fair value methodology. The Company has three alternatives available for implementation and is evaluating which alternative it will choose as well as the impact of adopting this standard under each alternative.

Note 2. Stock Plans:
The Company applies the recognition and measurement principles of Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees, and related Interpretations in accounting for its stock plans. No compensation expense for stock options is reflected in net earnings, as all options granted under such plans had an exercise price not less than the market value of the common stock on the date of grant. The Company granted RSU's in March 2005 as an element of its equity compensation plans for all eligible U.S. - based employees and a majority of eligible overseas employees. Vesting of the RSU's for the Company's senior management is both performance and time based, and for the remainder of the eligible employees, vesting is time based; the vesting period is generally three years from date of grant. For a small group of primarily overseas employees, the Company continues to issue stock options. Net income, as reported, includes pre-tax compensation expense related to restricted stock and restricted stock units ("RSU's") of $\$ 2.2$ million and $\$ 4.7$ million in the second quarter and six-month period ended June 30, 2005, respectively, and $\$ 1.7$ million and $\$ 2.6$ million for all equity-based awards in the second quarter and six-month period ended June 30, 2004, respectively.

The following table illustrates the effect on net income and net income per share if the Company had applied the fair value recognition provisions of Statement of Financial Accounting Standards No. 123 for the periods presented:


Net income per share:

| Basic - as reported | $\$ 0.60$ | $\$ 0.60$ | $\$ 1.16$ |
| :--- | :--- | :--- | :--- |
| Basic - pro-forma | $\$ 0.58$ | $\$ 0.50$ |  |
| Diluted - as reported | $\$ 0.60$ | $\$ 0.57$ | $\$ 1.12$ |
| Diluted - pro-forma | $\$ 0.58$ | $\$ 0.59$ | $\$ 1.14$ |

These pro-forma amounts may not be representative of future results because the estimated fair value of stock options is amortized to expense over the vesting period, and additional options may be granted in future years.

Net income per share is based on the weighted average number of shares outstanding. A reconciliation of the shares used in the computation of basic and diluted net income is as follows:

> Three Months Ended June 30, Six Months Ended June 30,

| (Shares in thousands) | 2005 | 2004 | 2005 | 2004 |
| :---: | :---: | :---: | :---: | :---: |
| Basic | 93,876 | 94,136 | 94,100 | 94, 085 |
| Assumed conversion under stock plans | 1,379 | 1,194 | 1,540 | 1,143 |
| Diluted | 95,255 | 95,330 | 95,640 | 95,228 |

Stock options to purchase 819,500 and 686,181 shares were outstanding for the second quarter and the first six months of 2005, respectively, and 872,250 and 887,500 shares for the second quarter and first six months of 2004, respectively, but were not included in the computation of diluted net income per share for the respective periods because the options' exercise prices were greater than the average market price of the common shares in the respective periods.

## Note 4. Segment Information:

The Company manages its operations by major geographical region: North America, Europe, India, Latin America and Asia Pacific. The global expenses caption represents corporate and headquarters-related expenses which include legal, finance, human resources and other administrative expenses that are not allocable to an individual geographic region. Flavors and fragrances have similar economic and operational characteristics including research and development, the nature of the creative and production processes, the type of customers and the methods by which products are distributed. Accounting policies used for segment reporting are identical to those described in Note 1 of the Notes to the Consolidated Financial Statements included in the Company's 2004 Annual Report on Form 10-K.

The Company evaluates the performance of its geographic regions based on segment profit which is income before taxes on income, excluding interest expense, other income and expense and the effects of restructuring and other charges and accounting changes. Transfers between geographic areas are accounted for at prices that approximate arm's-length market prices.

The Company's reportable segment information follows:

## Three Months Ended June 30, 2005

| (Dollars in thousands) | Three Months Ended June 30, 2005 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | North America | Europe | India | Latin <br> America | Asia Pacific | Global <br> Expenses | Eliminations | Cons | olidated |
| Sales to unaffiliated customers | \$157, 075 | \$199,144 | \$15,779 | \$ 62,477 | \$81,103 |  | \$ | \$ | 515,578 |
| Transfers between areas | 19,058 | 51,879 | 3 | 120 | 11,305 |  | $(82,365)$ |  | - |
| Total sales | \$176, 133 | \$251, 023 | \$15,782 | \$ 62,597 | \$92,408 |  | \$(82,365) | \$ | 515,578 |
| Segment profit | \$ 15,927 | \$ 57, 285 | \$ 3,938 | \$ 6,474 | \$14,926 | \$(12,378) | \$ (672) | \$ | 85,500 |
| Restructuring and other charges | - | - | - | - | - | - | - |  | - |
| Operating profit | \$ 15,927 | \$ 57, 285 | \$ 3,938 | \$ 6,474 | \$14,926 | \$ 12,378 ) | \$ (672) | \$ | 85,500 |
| Interest expense |  |  |  |  |  |  |  |  | $(6,062)$ |
| Other income (expense), net |  |  |  |  |  |  |  |  | 2,558 |
| Income before taxes on income |  |  |  |  |  |  |  | \$ | 81,996 |



|  | Six Months Ended June 30, 2005 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | North America | Europe | India | Latin America | $\begin{gathered} \text { Asia } \\ \text { Pacific } \end{gathered}$ | Global <br> Expenses | Eliminations | Consolidated |
| Sales to unaffiliated customers | \$312, 170 | \$410, 940 | \$31, 954 | \$120,440 | \$163, 126 |  | \$ | \$1, 038, 630 |
| Transfers between areas | 40,361 | 98,762 | 4 | 438 | 21,238 |  | $(160,803)$ | - |
| Total sales | \$352, 531 | \$509, 702 | \$31, 958 | \$120, 878 | \$184, 364 |  | \$(160, 803 ) | \$1, 038, 630 |
| Segment profit | \$ 30, 554 | \$112, 659 | \$ 8,016 | \$ 12, 038 | \$29,193 | \$(24, 410) | \$ (1, 160) | \$ 166,890 |
| Restructuring and other charges | - | - | - | - | - | ( | (1,160) | - |
| Operating profit | \$ 30, 554 | \$112, 659 | \$ 8,016 | \$ 12, 038 | \$29,193 | \$(24, 410) | \$ (1, 160) | \$ 166,890 |
| Interest expense |  |  |  |  |  |  |  | $(11,638)$ |
| Other income (expense), net |  |  |  |  |  |  |  | 3,114 |
| Income before taxes on income |  |  |  |  |  |  |  | \$ 158,366 |



Note 5. Restructuring and Other Charges:
As described in Note 2 to the Consolidated Financial Statements in the Company's 2004 Annual Report on Form 10-K, the Company undertook a significant reorganization, including management changes, consolidation of production facilities and related actions, the actions of which were completed in 2004.

Movements in the liabilities related to the restructuring charges, included in Restructuring and other charges or Other Liabilities, as appropriate, were (in thousands):

Balance December 31, 2004
Cash and other costs
Balance June 30, 2005

Asset -


The balance of the employee-related liabilities are expected to be utilized by 2006 as obligations are satisfied; the asset-related and other charges are expected to be utilized by 2006.

Note 6. Comprehensive Income:
Changes in the accumulated other comprehensive income component of shareholders' equity were as follows:


Note 7. Borrowings:
Debt consists of the following:

| (Dollars in thousands) | Rate | Maturities | June 30, 2005 | December 31, 2004 |
| :---: | :---: | :---: | :---: | :---: |
| Commercial paper (U.S.) |  |  | \$ 91, 891 | \$ |
| Bank borrowings and overdrafts |  |  | 9,707 | 3,651 |
| Current portion of long-term debt | 6.45\% | 2006 | 499,435 | 12,306 |
| Current portion of deferred realized gains on interest rate | swaps |  | 13,959 | - |
| Total current debt |  |  | 614,992 | 15,957 |
| U.S. dollars | 6.45\% | 2006 | - | 498,938 |
| Japanese Yen notes | 2.45\% | 2008-11 | 136,805 | 146,126 |
| Other |  | 2011 | 50 | 102 |
|  |  |  | 136,855 | 645,166 |
| Deferred realized gains on interest rate swaps |  |  | 2,565 | 24,104 |
| FAS 133 adjustment |  |  | - | (301) |
| Total long-term debt |  |  | 139,420 | 668,969 |
| Total debt |  |  | \$ 754, 412 | \$ 684,926 |

At June 30, 2005, commercial paper maturities did not extend beyond July 22, 2005 and the weighted average interest rate on total borrowings was 3.2\% compared to $3.1 \%$ at December 31, 2004.

The 6.45\% Notes mature May 15, 2006 and are accordingly classified as current at June 30, 2005. The Company, upon maturity, repaid the Yen 1.2 billion (approximately $\$ 11.7$ million) notes in February 2005.

Note 8. Intangible Assets, net:
The following tables reflect the carrying values for Intangible assets and Accumulated amortization at June 30, 2005 and December 31, 2004.

## (Dollars in thousands)

Other indefinite-lived intangibles Trademarks and other

Total
(Dollars in thousands)

Other indefinite-lived intangibles Trademarks and other

Total per quarter for 2005, $\$ 3.7$ million per quarter for 2006 through the third quarter of 2007, $\$ 2.4$ million in the fourth quarter of 2007 and $\$ 1.7$ million per quarter in 2008 and 2009.

Goodwill by operating segment as of June 30, 2005 and December 31, 2004 is as follows:
(Dollars in thousands)

## North America

Europe
India Region
Latin America
Asia Pacific
Total
\$ 211, 265
252, 462
28, 502
47, 859
107,478
\$ 647, 566

There were no changes to Goodwill since December 31, 2004.
Note 9. Retirement Benefits:
As described in Note 14 of the Notes to the Consolidated Financial Statements included in the Company's 2004 Annual Report on Form $10-\mathrm{K}$, the Company and most of its subsidiaries have pension and/or other retirement benefit plans covering substantially all employees.

For the second quarter and six months ended June 30, 2005 and 2004, pension expense for the U.S. and non-U.S. plans included the following components:

## U.S. Plans

|  | Three Months Ended June 30, |  | Six Months Ended June 30, |  |
| :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | 2005 | 2004 | 2005 | 2004 |
| Service cost for benefits earned | \$ 2,390 | \$ 2,391 | \$ 4,780 | \$ 4,782 |
| Interest cost on projected benefit obligation | 5,200 | 5,070 | 10,400 | 10,140 |
| Expected return on plan assets | $(5,243)$ | $(5,203)$ | (10, 486 ) | (10, 406 ) |
| Net amortization and deferrals | 1,191 | 591 | 2,382 | 1,182 |
| Defined benefit plans | 3,538 | 2,849 | 7,076 | 5,698 |
| Defined contribution and other retirement plans | 714 | 851 | 1,504 | 1,539 |
| Total pension expense | \$ 4,252 | \$ 3,700 | \$ 8,580 | \$ 7,237 |
| Non U.S. Plans | Three Months Ended June 30, |  | Six Months Ended June 30, |  |
| (Dollars in thousands) | 2005 | 2004 | 2005 | 2004 |
| Service cost for benefits earned | \$ 2,663 | \$ 2,336 | \$ 5,325 | \$ 4,672 |
| Interest cost on projected benefit obligation | 7,431 | 6,683 | 14,862 | 13,366 |
| Expected return on plan assets | $(8,419)$ | $(7,208)$ | $(16,838)$ | $(14,416)$ |
| Net amortization and deferrals | 2,190 | 1,726 | 4,380 | 3,452 |
| Defined benefit plans | 3,865 | 3,537 | 7,729 | 7,074 |
| Defined contribution and other retirement plans | 827 | 740 | 1,644 | 1,486 |
| Total pension expense | \$ 4, 692 | \$ 4, 277 | \$ 9,373 | \$ 8,560 |

The Company expects to contribute $\$ 15.0$ million to its U.S. pension plans in 2005. In the second and six-month period ended June 30, 2005, no contributions were made to the Company's qualified plan and $\$ 0.7$ million and $\$ 1.4$ million contributions, respectively, were made to a non-qualified plan for benefit payments. The Company will contribute $\$ 11.0$ million to its qualified plan in August 2005.

The Company expects to contribute $\$ 36.6$ million to its non-U.S. pension plans in 2005. In the three- and six-month period ended June 30, 2005, $\$ 3.0$ million and $\$ 21.7$ of contributions were made to these plans, respectively. The majority of these contributions are reported in Other Assets on the Consolidated Balance Sheet.

| (Dollars in thousands) | Three Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  |
| Service cost for benefits earned | \$ | 622 | \$ | 645 |
| Interest on benefit obligation |  | 1,226 |  | 1,304 |
| Net amortization and deferrals |  | (107) |  | (52) |
| Total postretirement benefit expense |  | 1,741 |  | 1,897 |

The Company expects to contribute $\$ 3.5$ million to its postretirement benefit plan in 2005; in the three- and six-month period ended June 30, 2005, respective contributions of $\$ 1.0$ million and $\$ 2.1$ million were made to the postretirement benefit plan.

Note 10. Commitments and Contingencies:
The Company is party to a number of lawsuits, claims and allegations. The lawsuits and claims are related primarily to flavoring supplied by the Company to manufacturers of butter flavor popcorn. Certain allegations have been made concerning food flavorings provided by the Company. These allegations concern flavorings that may contain contaminants not manufactured by the Company that may exist in a flavor compound provided by the Company. The Company assesses the merits of each lawsuit, claim and allegation and the related potential financial impact. The Company recorded its expected liability with respect to the lawsuits and claims in Other Liabilities and expected recoveries from its insurance carrier group in Other Assets; amounts recorded are not material. Where an insurance receivable has been recorded, the Company believes that realization of the insurance receivable is probable due to the terms of the insurance policies, the financial strength of the insurance carrier group and the payment experience to date of the carrier group as it relates to these claims. The company has not recorded an insurance receivable related to the product contamination issue. All known costs related to this issue have been recorded. Although the outcome of any litigation cannot be assured, the Company believes the ultimate resolution of these claims will not have a material adverse effect on the Company's financial condition, results of operations or liquidity.

## Note 11. Reclassifications:

Certain reclassifications have been made to the prior year's financial statements to conform to 2005 classifications.

## Executive Overview

The Company is a leading creator and manufacturer of flavor and fragrance compounds used to impart or improve the flavor or fragrance in a wide variety of consumer products.

Fragrance compounds are used in perfumes, cosmetics, toiletries, hair care products, deodorants, soaps, detergents and softeners as well as air care products. Flavor products are sold to the food and beverage industries for use in consumer products such as prepared foods, beverages, dairy, food and confectionery products. The Company is also a leading manufacturer of synthetic ingredients used in making fragrances.

Changing social habits resulting from such factors as increases in personal income and dual-earner households, leisure time, health concerns, urbanization and population growth stimulate demand for consumer products utilizing flavors and fragrances. These developments expand the market for products with finer fragrance quality, as well as the market for colognes and toiletries. Such developments also stimulate demand for convenience foods, soft drinks and low-fat food products that must conform to expected tastes. These developments necessitate the creation and development of flavors and fragrances and ingredients that are compatible with newly introduced materials and methods of application used in consumer products.

Flavors and fragrances are generally:

- created for the exclusive use of a specific customer;
- sold in solid or liquid form, in amounts ranging from a few kilograms to many tons depending on the nature of the end product in which they are used;
- a small percentage of the volume and cost of the end product sold to the consumer; and
- a major factor in consumer selection and acceptance of the product.

Flavors and fragrances have similar economic and operational
characteristics, including research and development, the nature of the creative and production processes, the manner in which products are distributed and the type of customer; many of the Company's customers purchase both flavors and fragrances.

The flavor and fragrance industry is impacted by macroeconomic factors in all product categories and geographic regions. In addition, pricing pressure placed on the Company's customers by large and powerful retailers and distributors is inevitably passed along to the Company, and its competitors. Leadership in innovation and creativity mitigates the impact of pricing pressure. Success and growth in the industry is dependent upon creativity and innovation in meeting the many and varied needs of the customers' products in a cost-efficient and effective manner, and with a consistently high level of timely service and delivery.

The Company's strategic focus is:

- To improve customer service, in terms of both on-time deliveries and responsiveness to new product development initiatives, and to improve the win rate for new business with the Company's customers.
- To critically evaluate the profitability and growth potential of the Company's product portfolio, and to focus on those categories and customers considered to be the best opportunities for long-term profitable growth.
- To focus research and development initiatives on those areas considered to be most likely, in the long-term, to yield the greatest value to the Company's customers and shareholders.

The Company has made strides to implement a number of these initiatives. On time delivery and continuous improvement in operations are supported by the global implementation of the enterprise requirements planning software package ("SAP"), and related initiatives. Product and category growth and strategic analysis of these objectives is a continual focus for management and a number of new ingredients are employed in flavor and fragrance compounds in 2005.

Second quarter 2005 sales totaled $\$ 515.6$ million, declining $2 \%$ in comparison to the prior year, as reported. Sales for the 2005 quarter benefited from the strengthening of various currencies, particularly the Euro, in relation to the U.S. dollar. Had exchange rates remained constant, sales for the quarter would have decreased $4 \%$ in comparison to the prior year quarter. Fragrance sales increased 5\% while flavor sales decreased 9\%; on a local currency basis, fragrance sales grew $2 \%$ while flavor sales declined $11 \%$.

Flavor sales in the 2005 second quarter were impacted by the disposition, in the second half of 2004, of the Company's European fruit preparations business. On an as-adjusted basis, excluding $\$ 21.6$ million in sales attributable to the fruit business from the 2004 second quarter, consolidated sales for the quarter would have increased $3 \%$ in dollars and been flat in local currency; on the same basis, flavor sales would have declined $2 \%$ in local currency and been flat in dollars. Flavor sales, most notably in North America and Europe, were also unfavorably impacted by lower selling prices for naturals, mainly vanilla. Also in the quarter, the company experienced a slowdown in flavor sales for products that included a contaminated raw material received from a supplier; as a result of associated production and shipment delays while quarantined raw materials were tested, second quarter sales were negatively impacted by approximately $\$ 5.0$ million $(1.0 \%$ of the quarter's sales).

Fragrance sales were led by fine fragrances which increased $12 \%$ in dollars and $9 \%$ in local currency; the fine fragrance performance reflected the benefit of a number of new product wins. Chemical sales increased $6 \%$ in dollars and $3 \%$ in local currency while sales of functional fragrances were flat in dollars and declined $2 \%$ in local currency.

Sales performance by region for the 2005 second quarter compared to the prior year quarter follows:

North America flavor sales declined $10 \%$ and fragrance sales were flat; in total, regional sales declined 5\%. Aroma chemical and functional fragrance sales declined $2 \%$ and $3 \%$, respectively, while fine fragrances increased $4 \%$. New fine fragrance wins of $\$ 3.5$ million drove the fine fragrance performance for the quarter. New fragrance wins completely offset the volume and price declines. New flavor wins of approximately $\$ 4.0$ million partially offset the effects of product erosion and decline due to price and volume impacts.

European fragrance sales increased $8 \%$ while flavor sales declined 21\%; in total, regional sales declined 5\%. Reported sales benefited from the strength of the Euro and Pound Sterling; local currency sales declined 9\%. Local currency fragrance sales increased $2 \%$; aroma chemical and fine fragrance sales increased $4 \%$ and $11 \%$, respectively, while functional fragrances declined $8 \%$. New wins accounted for $\$ 7.2$ million and was the prime driver for the fine fragrance sales growth. Functional fragrance wins did not offset the volume and price declines. Local currency flavor sales declined 25\%, mainly as a result of the disposition of the fruit preparations business. On an as-adjusted basis, excluding sales attributable to this business from the 2004 results, 2005 flavor sales would have increased $4 \%$ in dollars and decreased $1 \%$ in local currency; this local currency decline was primarily the result of the raw material matter, previously discussed.
Asia Pacific sales declined $2 \%$ as a result of a local currency sales decline of $4 \%$. Fragrance sales decreased $6 \%$ in dollars and $8 \%$ in local currency. Local currency functional fragrance sales declined 15\%, mainly due to weak demand in Singapore, Malaysia, Thailand and Australia. In both flavors and fragrances approximately $\$ 4.0$ million of the decline is related to erosion or the price and volume effects of existing products. Local currency flavor sales declined 1\%, resulting in a $1 \%$ increase in reported dollars. For the region, Greater China, Vietnam and Singapore were strongest, with respective local currency flavor sales increases of $11 \%$, $11 \%$ and 17\%; the flavor growth was offset by weakness in the Philippines, Indonesia and Australia which declined $7 \%, 9 \%$ and $6 \%$, respectively. Latin American sales increased $13 \%$ with fragrance and flavor sales increasing $13 \%$ and $14 \%$, respectively. For the region, sales growth was strongest in Argentina, Brazil and Mexico which grew 21\%, 17\% and 15\%, respectively. Fragrance sales were strongest in Argentina, Brazil and Mexico, with respective increases of $27 \%, 15 \%$ and $15 \%$. Fragrance sales grew in all categories with increases of $15 \%, 12 \%$ and $14 \%$ in fine fragrances, functional fragrances and aroma chemical sales, respectively. Fine fragrance sales benefited primarily from new wins while functional fragrances benefited both from new wins and volume growth in the region. Flavor sales were led by respective increases of $18 \%$, $21 \%$ and $23 \%$ in Mexico, Columbia and Brazil. In both flavors and fragrances new wins of $\$ 5.0$ million and volume increases of $\$ 6.0$ million offset some declines in existing products.
India reported $16 \%$ sales growth in local currency and $17 \%$ in dollars. Local currency fragrance sales increased $16 \%$ and $18 \%$ in dollars, while flavor
sales increased $17 \%$ in both local currency and dollars. In both flavors and fragrances, the sales performance reflected the benefit of new product introductions; however, flavor growth was also aided by substantial volume improvements.

The percentage relationship of cost of goods sold and other operating expenses to sales for the second quarter 2005 and 2004 are detailed below.

| Cost of Goods Sold | $58.0 \%$ | $56.4 \%$ |
| :--- | ---: | ---: |
| Research and Development Expenses | $8.6 \%$ | $8.5 \%$ |
| Selling and Adminstrative Expenses | $16.1 \%$ | $15.9 \%$ |

In the quarter, cost of goods sold, as a percentage of sales, was $58.0 \%$ compared to $56.4 \%$ in the prior year. The increase was mainly attributable to increased raw material costs and customer resistance to price increases, as well as lower selling prices for naturals, most notably vanilla. Cost of goods sold was also impacted by costs attributable to the raw material contamination matter noted above; in the quarter, the Company expensed approximately $\$ 3.0$ million in associated costs, comprised mainly of additional testing costs and the write-off of affected materials. As previously announced the Company will seek full indemnification from its supplier, the supplier's insurers and, to the extent required, its own insurers with regard to any potential costs and customer claims.

Research and Development ("R\&D") expenses totaled $8.6 \%$ of sales compared to 8.5\% in the prior year quarter, consistent with the Company's intended level of R\&D spending.

Selling, General and Administrative ("SG\&A") expenses, as a percentage of sales, increased to $16.1 \%$ from 15.9\%. SG\&A expenses include $\$ 1.6$ million of RSU and equity compensation expense compared to $\$ 1.1$ million expense included in the 2004 second quarter results. However, this increase was offset by lower accruals under the Company's various incentive plans compared to the 2004 quarter.

Even though interest rates rose since the prior year quarter, interest expense decreased 1\%, as a result of lower average debt levels compared to the prior year. The weighted average interest rate on total borrowings during the second quarter of 2005 was $3.2 \%$ compared to $2.9 \%$ for the 2004 second quarter.

The effective tax rate for the 2005 second quarter was $30.8 \%$ compared to $31.2 \%$ reported in the prior year quarter. Variations in the effective rate are mainly attributable to fluctuations in earnings in the countries in which the Company operates.

For the six-month period ended June 30, 2005, sales totaled $\$ 1,038.6$ million, declining $2 \%$ in comparison to the prior year period, as reported. Reported sales for 2005 benefited from the strengthening of various currencies, particularly the Euro, in relation to the U.S. dollar. Had exchange rates remained constant, sales for the six-month period ended June 30, 2005 would have decreased 4\% compared to the prior year period. For the 2005 period, fragrance sales increased $4 \%$ while flavor sales declined 9\%; on a local currency basis, fragrance sales grew $2 \%$ while flavor sales declined $11 \%$.

Flavor sales in the 2005 period were impacted by the disposition, in the second half of 2004 , of the Company's European fruit preparations business. On an as-adjusted basis, excluding $\$ 46.2$ million in sales attributable to the fruit business from the 2004 period, 2005 sales would have increased $1 \%$ in dollars and declined $2 \%$ in local currency. Flavor sales, most notably in North America and Europe, were also unfavorably impacted by lower selling prices for naturals, mainly vanilla, and by the raw material matter that occurred in the 2005 second quarter, as discussed above.

Sales performance by region for the 2005 six-month period compared to the prior year follows:

North America fragrance and flavor sales declined $2 \%$ and $9 \%$, respectively; in total, regional sales declined $5 \%$. Functional fragrance and fine fragrance sales declined $5 \%$ and $1 \%$, respectively, while aroma chemical sales increased $3 \%$. Sales of both fragrances and flavors had a difficult comparative with the first half of 2004 when sales grew $10 \%$ and $11 \%$, respectively. New flavor wins of approximately $\$ 6.0$ million could not offset the effects of price erosion and volume.

Europe sales declined $10 \%$ in local currency and $5 \%$ in dollars. Fragrance sales increased $2 \%$ in local currency, resulting in an $8 \%$ increase in reported dollar sales. Local currency fine fragrance sales increased 14\%, driven mainly by new wins of $\$ 12.2$ million while functional fragrances declined $7 \%$ and aroma chemical sales were flat. Local currency flavor sales declined $25 \%$ mainly as a result of the disposition of the fruit preparations business. On an as-adjusted basis, excluding sales attributable to this business from the 2004 results, 2005 flavor sales would have increased $4 \%$ in dollars and declined $1 \%$ in local currency. Product contamination issues also impacted flavor sales in Europe, as discussed above.

Local currency sales in Asia Pacific decreased 1\%, resulting in a $1 \%$ increase in reported dollar sales. Fragrance sales decreased $3 \%$ in local currency and $2 \%$ in reported dollars; local currency flavor sales increased $1 \%$ and $3 \%$ in reported dollars. For the region, sales growth was strongest in Vietnam and China, with respective local currency increases of $59 \%$ and $4 \%$. For the six-month period, new wins in flavors and fragrances were approximately $\$ 3.5$ million and erosion was approximately $\$ 4.0$ million.

Latin American sales increased 9\% in comparison to the prior year. Flavor sales increased 10\%, benefiting from increases of $9 \%$, $15 \%$ and $26 \%$ in Argentina, Brazil and Mexico, respectively. Fragrance sales increased 9\% with Argentina, Mexico and Brazil increasing 22\%, 7\% and 11\%, respectively. New wins in all product categories were approximately $\$ 11.0$ million and volume increases exceeded the effects of existing product erosion.

India sales increased $15 \%$ in local currency and $16 \%$ in reported dollars. This performance was led by both a $17 \%$ local currency and reported dollar increase in flavor sales with fragrance sales increasing 13\% in local currency and $15 \%$ in reported dollars in comparison to the prior year period. In both flavors and fragrances, the sales performance reflected the benefit of new wins which exceeded product erosion and volume improvements that approximated $9 \%$ of the increase.

The percentage relationship of cost of goods sold and other operating expenses to sales for the first six months 2005 and 2004 are detailed below.

|  | First | nths |
| :---: | :---: | :---: |
|  | 2005 | 2004 |
| Cost of Goods Sold | 58.5\% | 56.9\% |
| Research and Development Expenses | 8.6\% | 8.4\% |
| Selling and Administrative Expenses | 16.1\% | 16.3\% |

Cost of goods sold, as a percentage of net sales, increased in the first half and was mainly attributable to increased raw material costs and customer resistance to price increases, as well as declining selling prices for naturals, most notably vanilla and a slowdown in order and sales activity related to product contamination. Cost of goods sold was also impacted by lower expense absorption attributable to the facility closure in Dijon and the cost of transfer of related production to other manufacturing locations; production at the Dijon facility ceased in March 2005.

R\&D expenses totaled $8.6 \%$ of sales compared to $8.4 \%$ in the prior year period, consistent with the Company's intended level of R\&D spending.

SG\&A expenses, as a percentage of sales, decreased to $16.1 \%$ from 16.3\%. SG\&A expenses include $\$ 3.3$ million of RSU and equity compensation expense compared to $\$ 1.4$ million expense included in the 2004 results; however, this added expense was offset mainly by lower accruals under the Company's various incentive plans than those recorded in the prior year based on the first six months quarter's sales and operating performance.

Interest expense declined $7 \%$ from the prior year as a result of lower debt levels compared to the prior year. The weighted average interest rate on total borrowings during the first six months of 2005 was $3.2 \%$ compared to $2.8 \%$ for the first six months of 2004.

The effective tax rate for the first six months of 2005 was $31.0 \%$ compared to $31.3 \%$ for 2004. Variations in the effective rate are mainly attributable to fluctuations in earnings in the countries in which the company operates. The 2005 tax rate does not contemplate the effect, if any, that may arise as a result of repatriation from overseas subsidiaries as envisioned under the American Jobs Creation Act of 2004; the Company expects to determine the amounts and sources, if any, of foreign earnings to be repatriated in the second half of 2005.

As described in Note 2 to the Consolidated Financial Statements in the Company's 2004 Annual Report on Form 10-K, the Company undertook a significant
reorganization, including management changes, consolidation of production facilities and related actions, the actions of which were completed in 2004.

Movements in the liabilities related to the restructuring charges, included in Restructuring and other charges or Other Liabilities as appropriate, were (in millions):

|  | EmployeeRelated | Asset- <br> Related and other | Total |
| :---: | :---: | :---: | :---: |
| Balance December 31, 2004 | \$ 28.2 | \$ 14.9 | \$ 43.1 |
| Cash and other costs | (15.9) | (4.0) | (19.9) |
| Balance June 30, 2005 | \$ 12.3 | \$ 10.9 | \$ 23.2 |

The balance of the employee-related liabilities are expected to be utilized by 2006 as obligations are satisfied; the asset-related and other charges are expected to be utilized by 2006 .

Financial Condition

Cash, cash equivalents and short-term investments totaled $\$ 60.2$ million at June 30, 2005. Working capital at June 30, 2005 was $\$ 42.6$ million compared to $\$ 561.8$ million at December 31, 2004. Gross additions to property, plant and equipment during the second quarter and six-month period ended June 30,2005 were $\$ 22.5$ million and $\$ 38.1$ million, respectively. The Company expects additions to property, plant and equipment to approximate $\$ 90.0$ to $\$ 95.0$ million for the full year 2005 as it completes work on its new chemical facility in China and its new creative center in India.

At June 30, 2005, the Company's outstanding commercial paper had an average interest rate of $3.3 \%$. Commercial paper maturities did not extend beyond July 22, 2005. Bank borrowing, overdrafts and the current portion of long-term debt is $\$ 523.1$ million at June 30, 2005, including $\$ 499.4$ million of the Company's Notes maturing in May 2006. The Company currently anticipates that all financing requirements will be funded from operations and from credit facilities currently in place. The Company expects to be able to renew its credit facilities at terms comparable to its existing facilities. Cash flows from operations are expected to be sufficient to fund the Company's anticipated normal capital spending, dividends and other expected requirements for at least the next twelve to eighteen months.

In January and April 2005, the Company paid a quarterly cash dividend of $\$ .175$ per share to shareholders; an increase from the prior year quarter of $\$ .16$ per share. In May 2005, the Board of Directors increased the dividend by $5.7 \%$ to $\$ .185$ per share effective with the July payment.

Under the share repurchase program of $\$ 100.0$ million authorized in July 2004, the Company repurchased approximately 0.8 million shares and 1.6 million shares in the three - and six - month periods ended June 30, 2005 at a cost of $\$ 31.0$ million and $\$ 61.0$ million, respectively. At June 30, 2005, the Company had $\$ 14.6$ million remaining under this repurchase plan. In May 2005, the Company's Board of Directors authorized a new share repurchase program of $\$ 200.0$ million; this program is expected to be completed over the next 24 to 30 months. Repurchases will be made from time to time on the open market or through private transactions as market and business conditions warrant. The repurchased shares will be available for use in connection with the Company's employee benefit plans and for other general corporate purposes.

Non-GAAP Financial Measures

The discussion of the Company's 2005 second quarter and six-month results exclude the impact of certain restructuring and other charges recorded in 2004 related to the Company's reorganization plan as well as the effects of exchange rate fluctuations and certain non-core businesses disposed of in 2004 . Such non-core business information, as included in this form 10-Q as well as further detailed in a report on form $8-\mathrm{K}$ filed on July 27, 2005, is supplemental to information presented in accordance with generally accepted accounting principles (GAAP) and is not intended to represent a presentation in accordance with GAAP. In discussing its historical and expected future results and financial condition, the Company believes it is meaningful for investors to be made aware of and to be assisted in a better understanding of, on a period-to-period comparative basis, the relative impact of the 2004
restructuring and other charges as well as ongoing exchange rate fluctuations and the non-core businesses disposed of in 2004 may have on the Company's operating results and financial condition. In addition, management reviews the non-GAAP financial performance measure to evaluate performance on a comparative period-to-period basis in terms of absolute performance and trend performance related to the Company's core business.

Cautionary Statement Under The Private Securities Litigation Reform Act of 1995

Statements in this Quarterly Report, which are not historical facts or information, are "forward-looking statements" within the meaning of The Private Securities Litigation Reform Act of 1995. Such forward-looking statements are based on management's reasonable current assumptions and expectations. Certain of such forward-looking statements may be identified by such words as "expect," "believe," "may," "outlook," "guidance," and similar terms or variations thereof. All information concerning future revenues, tax rates or benefits, interest savings, and other future financial results or financial position, constitutes forward-looking information. Such forward-looking statements are based on management's reasonable current assumptions and expectations. Such forward-looking statements involve risks, uncertainties and other factors, which may cause the actual results of the Company to be materially different from any future results expressed or implied by such forward-looking statements, and there can be no assurance that actual results will not differ materially from management's expectations. Such factors include, among others, the following: general economic and business conditions in the Company's markets, including economic, population health and political uncertainties; interest rates; the price, quality and availability of raw materials; the Company's ability to implement its business strategy, including the achievement of anticipated cost savings, profitability and growth targets; the impact of currency fluctuation or devaluation in the Company's principal foreign markets and the success of the company's hedging and risk management strategies; the outcome of uncertainties related to litigation; uncertainties related to any potential claims and rights of indemnification or other recovery for customer and consumer reaction to the contamination issue; the impact of possible pension funding obligations and increased pension expense on the company's cash flow and results of operations; and the effect of legal and regulatory proceedings, as well as restrictions imposed on the Company, its operations or its representatives by foreign governments. The Company intends its forward-looking statements to speak only as of the time of such statements and does not undertake to update or revise them as more information becomes available or to reflect changes in expectations, assumptions or results.

## Item 3. Quantitative and Qualitative Disclosures about Market Risk

There are no material changes in market risk from the information provided in the Company's 2004 Annual Report on Form 10-K.

Item 4. Controls and Procedures

The Company's Chief Executive Officer and Chief Financial Officer, with the assistance of other members of the Company's management, have evaluated the effectiveness of the Company's disclosure controls and procedures as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on such valuation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures are effective.

The Company's Chief Executive Officer and Chief Financial Officer have also concluded that there have not been any changes in the Company's internal control over financial reporting during the quarter ended June 30, 2005 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

The Company is subject to various claims and legal actions in the ordinary course of its business.

Since September 2001, the Company has been involved in actions where plaintiffs allege respiratory injuries in the workplace due to the use by their employers of an International Flavors \& Fragrances Inc. ("IFF") and/or Bush Boake Allen Inc. ("BBA") flavor. See the Company's Quarterly Report on Form 10-Q for the period ended March 31, 2005 under "Legal Proceedings". In June 2005 the Company was dismissed from an action against it by a current worker at a Sioux City, Iowa facility which is pending in U.S. District Court for the Northern District of Iowa on the grounds that it did not sell to the employer of this worker the flavor alleged to have caused the worker's alleged injury. Although not served, the Company was informed in July 2005, that it has been joined, along with a number of other flavor and chemical suppliers, in an action in the Circuit Court of Cook County, Illinois by one former employee of a Chicago area facility alleging respiratory injuries due to alleged exposure in the workplace of such facility to flavoring products containing diacetyl. As regards the cases pending in the Circuit Court of Jasper County, Missouri, on May 31, 2005 one case was resolved by a confidential settlement, and on July 19, 2005, there was a jury verdict in favor of an additional plaintiff and his spouse, awarding approximately $\$ 2.75$ million in compensatory damages. IFF believes that the verdict is not supported by the evidence or the law and is evaluating an appeal of this decision.

The Company believes that all IFF and BBA flavors at issue in these matters meet the requirements of the U.S. Food and Drug Administration and are safe for handling and use by workers in food manufacturing plants when used according to specified safety procedures. These procedures are detailed in instructions that IFF and BBA provide to all its customers for the safe handling and use of their flavors. It is the responsibility of the Company's customers to ensure that these instructions, which include the use of appropriate engineering controls, such as adequate ventilation, proper handling procedures and respiratory protection for workers, are followed in the workplace.

At each balance sheet date the Company reviews the status of each of these claims, as well as its insurance coverage for such claims with due consideration of potentially applicable deductibles, retentions and reservations of rights under its insurance policies, and, on an ongoing basis, the advice of its outside legal counsel, with respect to all of these matters. Ultimate outcome of any litigation cannot be predicted with certainty; management believes that adequate provision has been made with respect to such pending claims. In addition, based on information presently available and in light of the merits of its defenses and the availability of insurance, the Company does not expect the outcome of the above cases, singly or in the aggregate, to have a material adverse effect on the Company's financial condition, results of operation or liquidity. There can be no assurance, however, that future events will not require the Company to increase the amount it has accrued for any matter or accrue for a matter that had not been previously accrued because it was not considered probable.

## Item 2.

Unregistered Sales of Equity Securities and Use of Proceeds
(c) Issuer Purchases of Equity Securities

Total Number of Shares Purchased (1)

Total Number of Shares Purchased as Part of Publicly Announced Program (1)

Maximum Dollar Value of Shares that may yet be purchased under the Programs (1)(2)

| April | $1-30,2005$ | 312,400 | $\$ 38.05$ | 312,400 | $\$ 33,670,794$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| May | $1-31,2005$ | 260,000 | $\$ 37.66$ | 260,000 | $\$ 223,879,044$ |
| June | $1-30,2005$ | 259,600 | $\$ 35.92$ | 259,600 | $\$ 214,554,263$ |

(1) An aggregate of 832,000 shares of common stock were repurchased during the second quarter of 2005 under a repurchase program announced in July 2004. Under the program, the Board of Directors approved the repurchase by the Company of up to $\$ 100.0$ million of its common stock.
(2) The Board of Directors approved an additional share repurchase program of $\$ 200.0$ million of its common stock in May 2005.

| 1.) | Election of Directors | Votes <br> Cast For | Authority <br> Withheld |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  | Margaret Hayes Adame | 85,180, 228 | 1,298,609 |
|  | Gunter Blobel | 85,527,835 | 951,002 |
|  | J. Michael Cook | 84,671,204 | 1,807,633 |
|  | Peter A. Georgescu | 85,847,600 | 631,237 |
|  | Richard A. Goldstein | 85, 462,434 | 1, 016,403 |
|  | Alexandra A. Herzan | 85, 844,332 | 634,505 |
|  | Henry W. Howell, Jr. | 85,457,794 | 1,021, 043 |
|  | Arthur C. Martinez | 84, 744,393 | 1,734,444 |
|  | Burton M. Tansky | 85,846,890 | 631,947 |

2.) For Against Abstentions Broker

|  | For | Against | Abstentions | Broker Non-Votes |
| :---: | :---: | :---: | :---: | :---: |
| Ratification of | 84,603,405 | 1,357, 850 | 517,581 |  |
| PricewaterhouseCoopers LLP as the registered public accounting firm |  |  |  |  |

## Item 6. Exhibits

10.1 Amendment dated August 2, 2005 to the Trust Agreement dated October 4, 2000 among the Company, Wachovia Bank, N.A. (formerly First Union National Bank), and Buck Consultants LLC, An ACS Company (formerly Buck Consultants Inc.).
31.1 Certification of Richard A. Goldstein pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2 Certification of Douglas J. Wetmore pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

32 Certification of Richard A. Goldstein and Douglas J. Wetmore pursuant to 18 U.S.C. Section 1350 as adopted pursuant to the Sarbanes-0xley Act of 2002.

## SIGNATURES

Pursuant to the requirements of the Securities
Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

INTERNATIONAL FLAVORS \& FRAGRANCES INC.


Dated: August 5, 2005
By: /s/ DENNIS M. MEANY
Dennis M. Meany, Senior Vice President, General Counsel and Secretary

## EXHIBIT INDEX

## Number Description

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Certification of Richard A. Goldstein and Douglas J. Wetmore pursuant to 18 U.S.C. Section 1350 as adopted pursuant to the Sarbanes-0xley Act of 2002 .

## AMENDMENT TO THE RABBI TRUST

FOR INTERNATIONAL FLAVORS \& FRAGRANCES INC.

AMENDMENT TO THE AGREEMENT DATED OCTOBER 4, 2000 (the "Trust Agreement") between International Flavors \& Fragrances Inc., a New York corporation (the
"Corporation"), Wachovia Bank, N.A. (formerly First Union National Bank), a banking organization organized and existing under the laws of the State of North Carolina (the "Trustee"), and Buck Consultants LLC, An ACS Company (formerly Buck Consultants Inc.), a corporation whose place of business is in the State of New York (the "Benefit Determiner"). Capitalized terms not otherwise defined in this Amendment have the same meanings as specified in the Trust Agreement.

WHEREAS, on October 22, 2002 the Board of Directors of the Corporation approved resolutions amending the Trust to update the Plans covered by the Trust and to add certain additional Plans; and

WHEREAS, the Corporation, the Trustee and the Benefit Determiner have agreed to amend the Trust Agreement as hereinafter set forth.

NOW THEREFORE,

1. Pursuant to Section 13.1 of the Trust Agreement, the Corporation, the Trustee and the Benefit Determiner acknowledge and agree that, effective as of October 22, 2002, Appendix A to the Trust Agreement shall be amended and restated in its entirety and shall be replaced by Appendix A attached hereto.
2. Except as set forth herein, the Trust Agreement, as specifically amended by this Amendment, is and shall continue to be in full force and effect and is hereby in all respects ratified and confirmed. The execution, delivery and effectiveness of this Amendment shall not operate as a waiver of any right, power or remedy of any party to the Trust Agreement, nor constitute a waiver of any provision of the Trust Agreement.
3. This Amendment may be executed in any number of counterparts and by different parties hereto in separate counterparts, each of which when so executed shall be deemed to be an original and all of which taken together shall constitute but one and the same agreement.
4. This Amendment shall be governed by, and construed and interpreted under, the laws of the State of New York.

IN WITNESS WHEREOF, the parties hereto have caused this
Amendment to be executed by their respective officers thereunto duly authorized as of the date first above written.

INTERNATIONAL FLAVORS \& FRAGRANCES INC.

By: /s/ Dennis M. Meany
Name: Dennis M. Meany
Title: Senior Vice President, General Counsel \& Secretary

Date: August 2, 2005

Wachovia Bank, N.A.

By: /s/ Cecelia J. Campbell
Name: Cecelia J. Campbell Title: Vice President

Date: July 28, 2005

Buck Consultants LLC

By: /s/ Kenneth W. Pflug
Name: Kenneth W. Pflug
Title: Director, Consulting Actuary
Date: July 27, 2005

## RABBI TRUST LIST OF PLANS

1. Management Incentive Compensation Plan
2. Special Executive Bonus Plan
3. Supplemental Retirement Investment Plan
4. Supplemental Retirement Plan (Pension)
5. Executive Separation Policy
6. Post Employment Medical and Life Insurance Policy
7. Third Country National Pension Plan
8. Supplemental Retirement Plans
9. Deferred Compensation Plan
10. Annual Incentive Plan
11. Long-term Incentive Plan
12. Restated and Amended Executive Separation Policy
13. Memorandum of Understanding dated April 13, 2000 between IFF and Richard A. Goldstein, including July 2000 explanatory memo
14. Agreement dated July 25, 2001 between IFF and Carlos A Lobbosco
15. Perquisites such as financial tax planning, health club membership, automobile etc.

I, Richard A. Goldstein, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of International Flavors \& Fragrances Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: August 5, 2005
By: /s/ Richard A. Goldstein
Name: Richard A. Goldstein
Title: Chairman of the Board and
Chief Executive Officer

I, Douglas J. Wetmore, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of International Flavors \& Fragrances Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

CERTIFICATION OF CEO AND CFO PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002
In connection with the Quarterly Report on Form 10-Q of International Flavors \& Fragrances Inc. (the "Company") for the quarterly period ended June 30, 2005 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Richard A. Goldstein, as Chief Executive Officer of the Company, and Douglas J. Wetmore, as Chief Financial Officer, each hereby certifies, pursuant to 18 U.S.C. (section) 1350, as adopted pursuant to (section) 906 of the Sarbanes-0xley Act of 2002, that, to the best of his knowledge:
(1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

By: /s/ Richard A. Goldstein
Name: Richard A. Goldstein
Title: Chairman of the Board and Chief Executive Officer
Dated: August 5, 2005

By: /s/ Douglas J. Wetmore
Name: Douglas J. Wetmore
Title: Senior Vice President and Chief Financial Officer
Dated: August 5, 2005

