SEC Form 3

FORM 3

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

OMB APPROVAL	
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INITIAL STATEMENT OF BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934
or Section 30(h) of the Investment Company Act of 1940

1. Name and Address of Reporting Person*
Winder Pte. Ltd.

(Last) (First) (Middle)
36 ROBINSON ROAD, #20-01
CITY HOUSE

(Street)
SINGAPORE 068877

(City) (State) (Zip)
SINGAPORE

(Country)

2. Date of Event Requiring Statement (Month/Day/Year)
11/03/2026

3. Issuer Name **and** Ticker or Trading Symbol
INTERNATIONAL FLAVORS & FRAGRANCES INC [IFF]
Foreign Trading Symbol

4. Relationship of Reporting Person(s) to Issuer
(Check all applicable)
Director ☑ 10% Owner
Officer (give title below) Other (specify below)

5. If Amendment, Date of Original Filed (Month/Day/Year)

6. Individual or Joint/Group Filing (Check Applicable Line)
Form filed by One Reporting Person
☑ Form filed by More than One Reporting Person

Table I - Non-Derivative Securities Beneficially Owned

1. Title of Security (Instr. 4)	2. Amount of Securities Beneficially Owned (Instr. 4)	3. Ownership Form: Direct (D) or Indirect (I) (Instr. 5)	4. Nature of Indirect Beneficial Ownership (Instr. 5)
Common Stock	25,356,381	I	See footnote(1)

Table II - Derivative Securities Beneficially Owned
(e.g., puts, calls, warrants, options, convertible securities)

1. Title of Derivative Security (Instr. 4)	2. Date Exercisable and Expiration Date (Month/Day/Year)		3. Title and Amount of Securities Underlying Derivative Security (Instr. 4)		4. Conversion or Exercise Price of Derivative Security	5. Ownership Form: Direct (D) or Indirect (I) (Instr. 5)	6. Nature of Indirect Beneficial Ownership (Instr. 5)
	Date Exercisable	Expiration Date	Title	Amount or Number of Shares			

1. Name and Address of Reporting Person*
Winder Pte. Ltd.

(Last) (First) (Middle)
36 ROBINSON ROAD, #20-01
CITY HOUSE

(Street)
SINGAPORE 068877

(City) (State) (Zip)
SINGAPORE

(Country)

1. Name and Address of Reporting Person*
Winder Investment Anstalt

(Last) (First) (Middle)
ZOLLSTRASSE 16

(Street)

SCHAAN 9494

(City) (State) (Zip)

LIECHTENSTEIN

(Country)

1. Name and Address of Reporting Person*

Winder Anstalt

(Last) (First) (Middle)

ZOLLSTRASSE 16

(Street)

SCHAAN 9494

(City) (State) (Zip)

LIECHTENSTEIN

(Country)

1. Name and Address of Reporting Person*

Haldor Foundation

(Last) (First) (Middle)

ZOLLSTRASSE 16

(Street)

SCHAAN 9494

(City) (State) (Zip)

LIECHTENSTEIN

(Country)

Explanation of Responses:

1. The securities are directly held by Winder Pte. Ltd. ("Winder"). Winder is a wholly owned subsidiary of Winder Investment Anstalt. Winder Investment Anstalt is a wholly owned subsidiary of Winder Anstalt. Winder Anstalt is a wholly owned subsidiary of Haldor Foundation ("Haldor"). Winder Investment Anstalt, Winder Anstalt and Haldor each disclaims beneficial ownership of the shares held by Winder except for its pecuniary interest therein.

Remarks:

The reported securities represent more than 10% of the Issuer's outstanding common stock as a result of a decline in the number of shares outstanding, as reflected in the Company's Quarterly Report on Form 10-Q filed with the U.S. Securities and Exchange Commission (the "SEC") on November 3, 2026, and not as a result of any change in securities owned by the Reporting Persons. The Reporting Persons' ownership of the Issuer's securities is unchanged from the holdings reported in their Schedule 13G/A filed with the SEC on February 14, 2025.

/s/ Sharon Yam Kwai Ying, Director of Winder Pte. Ltd.	11/12/2026
/s/ Iqbal Jumabhoy, Director of Winder Pte. Ltd.	11/12/2026
/s/ Dr. Barbara Walch, Member of the board of directors of Winder Investment Anstalt	11/12/2026
/s/ Dr. Peter Prast, Member of the board of directors of Winder Investment Anstalt	11/12/2026
/s/ Dr. Barbara Walch, Member of the board of directors of Winder Anstalt	11/12/2026
/s/ Dr. Peter Prast, Member of the board of directors of Winder Anstalt	11/12/2026
/s/ Dr. Barbara Walch, Member of the foundation	11/12/2026

board of Haldor Foundation

/s/ Dr. Peter Prast, Member of the foundation board of Haldor Foundation | 11/12/2026

** Signature of Reporting Person | Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, *see* Instruction 5 (b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations *See* 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, *see* Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.